

From: Millbank, Robin
Sent: Mon, 31 Jan 2022 16:31:20 +0000
To: Sloly, Peter; Huneault, Christiane; Bell, Steve; Maloney, Kevin; Dunker, Blair; Steinbachs, John; Mbakulo, John; Hull, Denis G; Rheume, Christopher; Anderson, Michael J; Dunlop, Jamie A; McKenna, Peter J; Lavigne, Carole; Kavanagh, Julie A; Stewart, Vanessa; Cleroux, Shawn R; Media Relations OPS/SPO; McGaraughty, Maeghan; Merkel, David C; Bianco, Lisa E; Gauthier, Michelle; Gagnon, Amy; Patterson, Mark J; Beatty, Anna M; Boucher, Steve; Hopgood, Cameron D
Subject: Notes from Command Briefing #7

Unclassified

Notes from 8:00am call:

- Behavior continued overnight; large crowds through the evening; officers were able to de-escalate; OPP providing support; House of Commons resuming; challenges with staffing and rotations
- Staffing is #1 risk; priority is working on plan;
- P. McKenna – protestors starting to get organized; immense pressure from West group who cannot enter core and be seen; bribery, rocks being thrown, engines revving; West think it's a police tactic not to let them enter; they are trying to control the narrative; officers helped indigenous group to clean up monuments (removing garbage, bottles of urine, etc), group very appreciative, helps relationship; challenge to control flashpoints without giving up real estate; they have huge funding to keep them going; [REDACTED] is entrenched in cause, overtaken by [REDACTED] that fueled – fracture also causing problems; PLT in discussions with convoy leaders, very helpful, violence averted – they recognize the benefit of working with us; need to be strategic; staffing, particularly at night, at critical level – opens OPS to huge risk;
- Supt. Patterson and team working on Risk Assessment (go or no go), ready by noon; threat assessment started (internal and external risk), draft ready by end of day; info needed – how many trucks, where they are parked, scope of what's happening, who is in the crowd;
- Need sense of who we are dealing with: start cataloguing, get intel on identification – license plates, background info on organizations, position of trucker organizations, need reaction sentiment; [REDACTED] to provide excel document with info; Kiez working with OPP and RCMP on intel;
- [REDACTED]
- Officers with drivers who are reiterating they have money and are in for the long haul;
- Not just a municipal issue; now a national/international issue; federal policy being influenced; RCMP provided three troops but they have been only involved in parliamentary protection; Chief wants info as to a list of what we need and how RCMP can help – he will go to Brenda Lucky and make request;
- No longer a protest but an occupation now; need to move away from operational plan and reset – new plan needed to go forward; model needs to radically change; wider and different operation now; reconvene INTERSECT; troops to hold the line while new plan is developed; comms, expectations, injunction – need messaging;
- Need to contact high level people with experience in occupations – ie Oka, Wet'suwet'en, Caledonia, - get lessons learned from them; higher level negotiators with protestors (no longer PLT); bring in best negotiators; suggestions – John Burr (Burnaby); Kyle Friesen
- DC Bell to call Ches Parsons re; no support for parliamentarians accessing buildings;

- Media – polling overnight – support drifting away from us (inaction by police); meetings with Mayor, Board, media; need clear picture – where are people, how many, incidents overnight, what are we doing, needs data pull; navigator engaged for assistance; key messages for today: time to go; possible media conference at 2pm but would rather one-on-one interviews; clearer picture required; need specific incidences – even if it means sending someone down to NCRCC
- Need to name this – occupation; need to normalize it – longer term projection; state it will be hard, need patience, do reality check for expectations; inform Board, politicians, community on impacts; new normal;
- Good news is area has been kept small, entire city not impacted;
- This is a 24/7 operation - staffing during day, A team. Situation worse at night; need to shift; need 2 or 3 incident commanders; need teams staffed at that level; not a Monday to Friday system, shift schedules need to change; move resources, get health and wellness involved; need full ICS; correct course today;
- Sean Cleroux available to help with writing, give assistance to command centre, letters, communications to other organizations;
- Injunction – Chief spoke to city manager; they will commence formal injunction and submit provided a good case can be made; OPS to funnel info and evidence to them; Christiane to follow up with Kyle Friesen; fear is that if an inadequate application is put forward and fails, protestors are empowered and can further challenge; need informed opinion of likelihood of success of application; Christiane to also connect with city lawyer to ensure they have access to our info and analysts can capture data;
- Message needs to go out that this is not just OPS issue; need to re-frame; navigator needs to punch through narrative – we have saved the city;
- Pivoting from protest to occupation – crucial change; operation winding down and moving to occupation plan; bigger national narrative;
- Need to get back to policing; free up resources for NRTs and CPOs (Centertown and Market) to return to their communities – high customer service/high visibility - by end of day today; files need managing; keep comms informed;
- Chief – very successful operation so far – no one hurt, no major incidences, city safe – message that next phase will be done well also.

Robin Millbank

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